

NATCO PHARMA LIMITED

INVESTOR PRESENTATION

Q4 FY 2021-22

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Diversified enterprise focused in pharmaceutical sector with presence across geographies - India, US and ROW.

Strong brand position in domestic pharma segments

- Well established player in oncology with brands catering to diseases including breast, bone, lung and ovarian cancer
- Expanding reach to wider pool of doctors through NATCO REACH

Focused on complex generics for the US Markets with niche Para IV and Para III filings

- Established front-end presence through Dash acquisition.

Two R&D centers with over 425 employees⁽¹⁾

Targeting growth in Crop Health Sciences business with state-of-the-art manufacturing facilities for both technical and formulation

Total revenues⁽²⁾ of INR million 20,438 for the financial year ended 31st March 2022

Listed on BSE and NSE with a market capitalisation⁽³⁾ of USD 1.82 billion

Incorporated in 1981 and headquartered in Hyderabad with around 4,800 employees across all locations⁽¹⁾



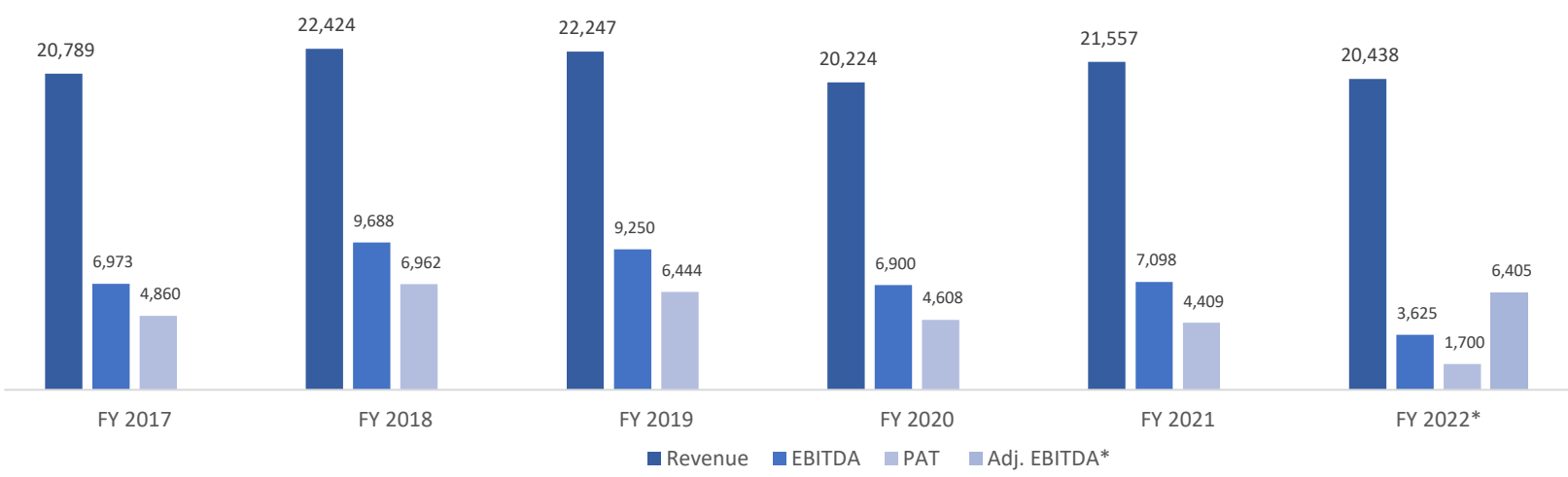
(1) As of March 31, 2022

(2) Represents consolidated revenue

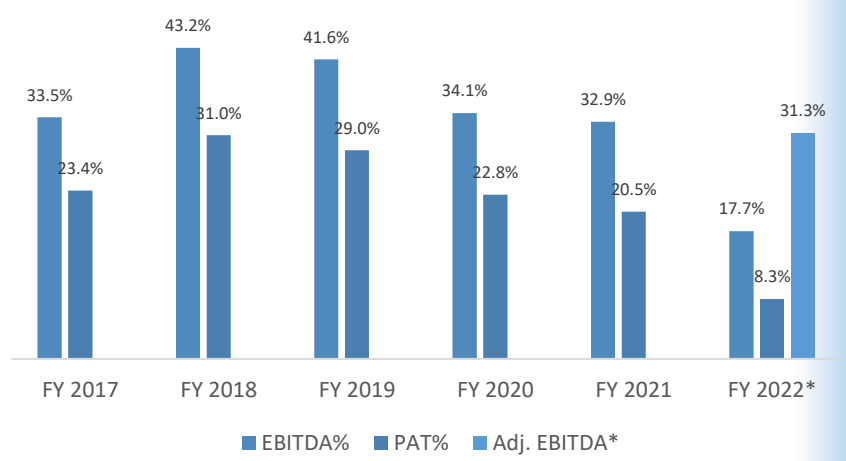
(3) Market capitalization as of March 31, 2022 using INR / USD exchange rate of ₹ 75.8071

PERFORMANCE AT A GLANCE

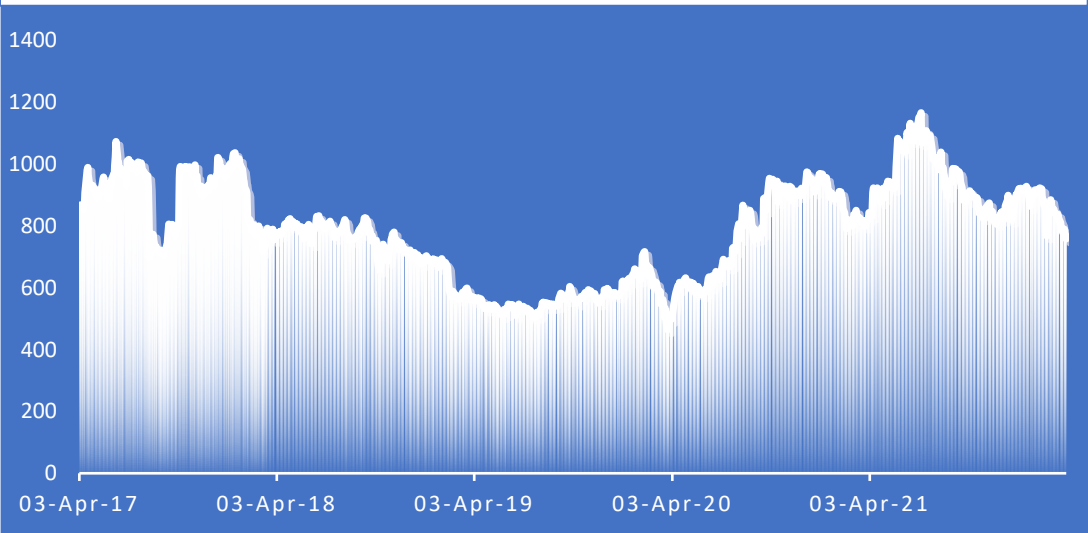
Financial Performance⁽¹⁾ (₹ in million)



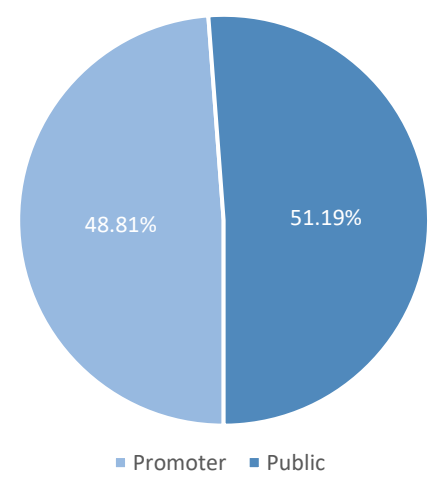
Profitability Margins



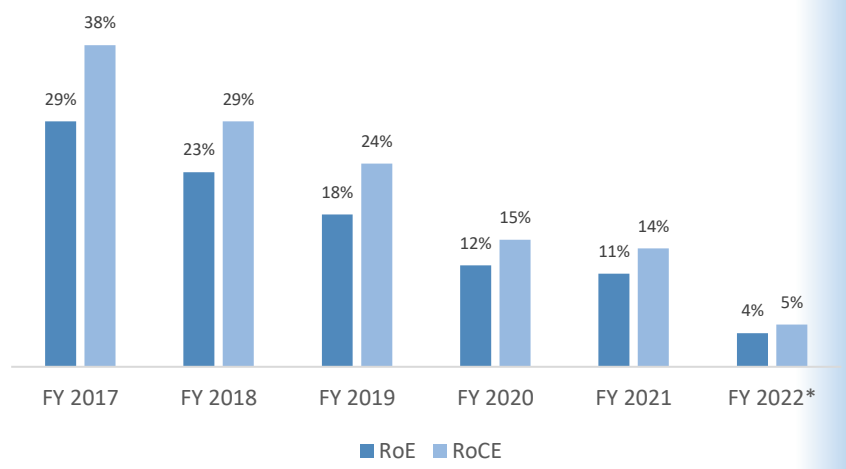
NATCO Pharma Stock Performance



Ownership Structure⁽³⁾



Efficiency Ratios



FY numbers have been prepared under Ind AS

(1) Represents consolidated gross revenue and includes other income

(3) As on March 31, 2022

(2) Represents PAT after minority interest

* EBITDA and PAT dip is due to one-time inventory write-off of ₹ 2,320 million and estimated receivables write-off of ₹ 460 million for FY 2022

	DOMESTIC FORMULATIONS	EXPORT FORMULATIONS	SUBSIDIARIES	API BUSINESS
Overview⁽¹⁾	<ul style="list-style-type: none"> ▪ Three key business segments: Oncology, Specialty Pharma, Cardiology and Diabetology ▪ Strong brand position in the domestic oncology ▪ Specialist sales force of nearly 450 personnel and over 800 distributors ▪ Initiated Natco Reach sales force targeting wider net of doctors through additional 200+ sales force ▪ Targeting 10 product launches a year with over 12% growth ▪ Strengthening the gastroenterology, critical care, oncology and cardio-diabetes portfolios 	<ul style="list-style-type: none"> ▪ Focused on niche opportunities in the US ▪ Acquired Dash Pharmaceuticals LLC to build a frontend presence in the US ▪ Focus on Para IV and First-to-File molecules ▪ Strengthening presence in Asia and other ROW markets by registering our niche product portfolio in these countries ▪ Started winning tenders in Asian markets including Malaysia and Thailand 	<ul style="list-style-type: none"> ▪ Operations in Brazil, Canada, Singapore, Australia and Philippines ▪ In Canada, strong portfolio with 30+ products including Oncology, cardiovascular and CNS therapies ▪ In Brazil, continued to increase our presence in the Oncology and primary healthcare segments with strong market share in both Everolimus and Oseltamivir ▪ Building a strong product portfolio in Singapore in both Tender and Private segments ▪ 10+ product approvals in Singapore 	<ul style="list-style-type: none"> • Strategically important division • 44 active DMFs⁽¹⁾ in the US with niche products under development • Exports focused on US, Europe and emerging markets • Oncology APIs and specialty products • Attempting difficult-to-make chemistry with long synthesis • Expanding our oligo-nucleotide portfolio
FY 2021 Revenue (₹ in million)	4,101	6,760	4,011	5,120
FY 2022 Revenue⁽²⁾ (₹ in million)	4,771	10,028	1,814	2,482
FY 2022 Revenue Composition	24.4%	51.2%	8.9%	12.7%

1.As of March 31, 2022

2. Balance percentage is from other operating and non-operating income

Predominantly focused on high-barrier-to-entry products that are typically characterized by one or more of the following:

- Intricate Chemistry
- Challenging delivery systems
- Difficult or complex manufacturing process

Acquired DASH Pharmaceuticals LLC to build our frontend presence in the US

Will continue to work with partners for complex products or those involving unique patent challenges

Low risk business model; through partnerships with global pharmaceutical players

- Marketing partner typically responsible for litigation and regulatory process to secure ANDA approval.
- Multi-site approvals
- Multi-sourcing arrangements

PIPELINE OF NICHE AND ACTIVE PRODUCTS IN THE US

26 active commercial products ⁽²⁾

19 Para IVs in the pipeline of which 11 are approved⁽²⁾

1.As of March 31, 2022

2. As of March 31, 2022. Approval received either by Natco or its marketing partner

KEY PRODUCTS IN THE PORTFOLIO

Key Brand	Molecule	Therapeutic Segment / Primary Indication
Copaxone	Glatiramer Acetate	CNS/Multiple Sclerosis
Tamiflu	Oseltamivir	Anti-Viral/Influenza
Afinitor(2.5 mg, 5 mg, 7.5 mg and 10 mg)	Everolimus (higher strength)	Cancer/Breast
Fosrenol	Lanthanum Carbonate	Renal disease
Doxil	Liposomal Doxorubicin	Cancer/ Ovarian and other
Tykerb	LapatinibDitosylate	Cancer/Breast
Zortess	Everolimus (lower strength)	ImmuneSupression/Organ Transplant
Revlimid	Lenalidomide	Cancer/Multiple Myeloma

KEY PARA IV PRODUCTS IN THE PIPELINE ⁽¹⁾

Key Brand	Molecule	Therapeutic Segment / Primary Indication
Nexavar	Sorafenib	Cancer/Kidney & Liver
Aubagio	Teriflunomide	CNS/Multiple Sclerosis
Kyprolis	Carfilzomib	Cancer/Multiple Myeloma
Pomalyst	Pomalidomide	Cancer/Multiple Myeloma
Sovaldi	Sofosbuvir	Anti-Viral / Hep C
Ibruvica	Ibrutinib	Cancer/Leukaemia
Lonsurf	Trifluridine/Tipracil	Metastatic colorectal cancer
TracleerTFOS	Bosentan	Pulmonary Arterial Hypertension
Yondelis	Trabectedin	Advanced soft-tissue sarcoma/ ovarian cancer
Acalabrutinib Capsules	Acalabrutinib	Cancer/Blood
Ozempic	Semaglutide pen	Diabetes
Zydelig	Idelalisib	Cancer

RESILIENT DOMESTIC PHARMA BUSINESS

OVERVIEW OF DOMESTIC PHARMA BUSINESS

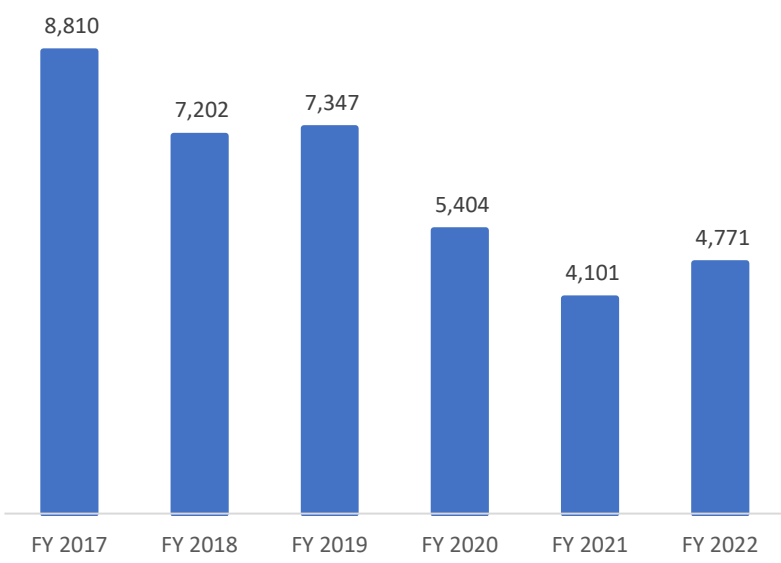
Three key business segments: Oncology, Pharma specialty and Cardiology & Diabetology

Focus on niche molecules with high barriers to entry. Majority of launches in India are first-time generics

Expect unlocking of value in future with existing and other molecules in the pipeline

Launched 14 products across the three business segments during FY 2021-22. Targeting 10 – 15% growth in the near term

DOMESTIC FORMULATION SALES⁽¹⁾ (₹ IN MILLION)



- 25+ Brands in #1 position in indicated prescription
- Around 450 sales force in India
- 11 Brands in excess of INR 100mn+ sales

ONCOLOGY

One of the leaders in the sale of branded oncology medicines in India

Two decades of strong presence in oncology segment.

Portfolio of well recognized brands – 7 brands with INR 100mn+ sales in the oncology segment

Widened its oncology product range from 6 in 2003-04 to 39⁽¹⁾ in 2021-22

PHARMA SPECIALTY

In the pharma specialty space, target to strengthen the product range through launch of anti-infective therapy molecules

CARDIOLOGY&DIABETOLOGY

Portfolio of the segment consists of select few but strong set of products. Strengthened the portfolio with anticoagulants as first-time generics

Expanding reach to wider base of doctors through NATCO Reach by adding significant number of marketing representatives

FY numbers have been prepared under Ind AS
 (1) Represents gross revenue



CANADA

- Strong portfolio with 30+ products including Oncology, cardiovascular and CNS therapies
- 25 approvals in place
- Launched Nat-Lenalidomide in the market



BRAZIL

- Launched Azacitidine in Brazil, second generic in the market
- Continue to be the single source for Everolimus for the fourth consecutive year
- Strong market share for Oseltamivir



PHILIPPINES

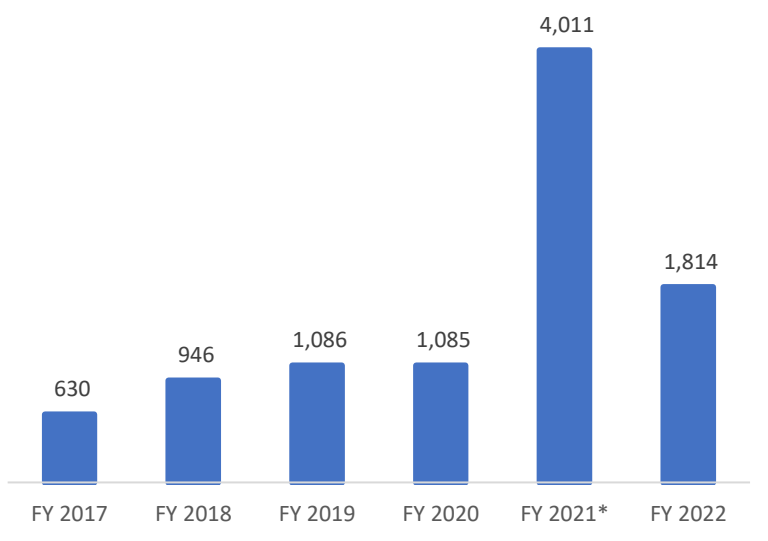
- Launched Bendamustine Injection and Anastrozole tablets by our subsidiary Natco Lifesciences Philippines Inc



ASIA-PACIFIC

- Increasing our presence in Singapore with tenders
- First generic, Sorafenib tablets launched in Taiwan via Para IV challenge with one year exclusivity
- Launched first generic of Abiraterone tablets in Taiwan & Indonesia

SUBSIDIARIES REVENUE (₹ IN MILLION)



Natco has 7 subsidiaries including two step-down subsidiaries

* Includes one-time licensing fee

- Strategically important business – develops APIs primarily for third party sales and also for captive consumption
- Portfolio of 44 ⁽¹⁾ active US DMFs with niche products under development
- Focuses on complex molecules in oncology and CNS segments
- Other therapeutic areas of focus includes Anti-asthmatic, Anti-depressant, Anti-migraine, Anti-osteoporosis and G I Disorders
- Exports are focused on the US, EU, Latin America and RoW markets.
- Vertical integration for several APIs a key competitive advantage

STRENGTHS

- Well established process safety engineering lab
- Complex multi-step synthesis & scale-up
- Advanced synthetic/separation technologies
- Containment facility for handling High potency APIs
- Peptide (Solid phase) pharmaceuticals
- Oligo nucleotide Pharmaceuticals
- Well established NCEs screening (including Zebra fish) facility



**MEKAGUDA
TELANGANA**

Oncology API's and speciality products

Approvals from USFDA, PMDA (Japan), COFEPRIS (Mexico), EDQM (Europe), Korean FDA, WHO, EU GMP (Germany)

Last USFDA audit successfully completed and EIR received in September 2019



**CHENNAI
TAMIL NADU**

USFDA audit with Establishment Inspection Report (EIR) received in July 2019

(1) As of March 31, 2022

FORMULATION FACILITIES

INTERNATIONAL MARKETS

DOMESTIC MARKETS



**KOTHUR
TELANGANA**

Oral and solid dosages including cytotoxic Orals and cytotoxic injectables.

USFDA, GMP, (DCA), German, Health Authority, Australia TGA, ANVISA (Brazil)

USFDA audit with Establishment Inspection Report (EIR) received in August 2019

**VISAKAPATNAM
ANDHRA PRADESH**

Solid oral tablet and capsule manufacturing

Site approval received from USFDA. Targeted towards US & other International regulated markets

Located in a Special Economic Zone (SEZ)

**NAGARJUNASAGAR
TELANGANA**

Oncology, Antibiotics and Antiviral

ANVISA (Brazil), WHO GMP and Kenya MOH

**GUWAHATI
ASSAM**

Tablets, Capsules

GMP Compliant facility

**DEHRADUN-UNIT VI
UTTARAKHAND**

Tablets, Capsules, Injectables

GMP Compliant facility

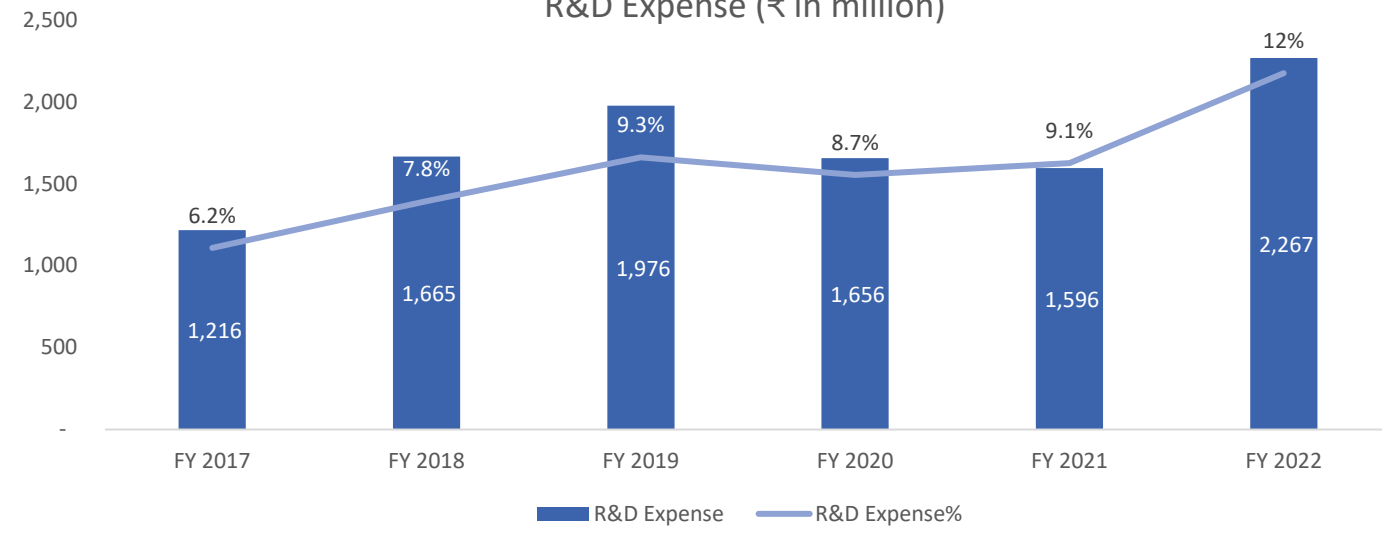
**DEHRADUN UNIT VII
UTTARAKHAND**

Tablets, Capsules

GMP, Public Health Service of the Netherlands (EU GMP)

R&D CAPABILITIES

R&D Expense (₹ in million)



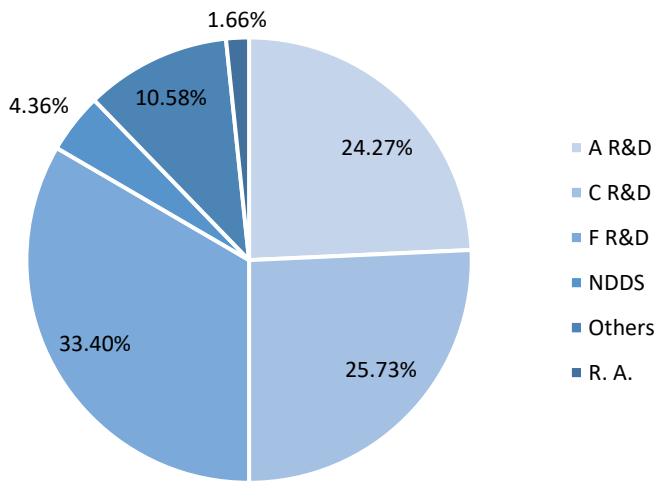
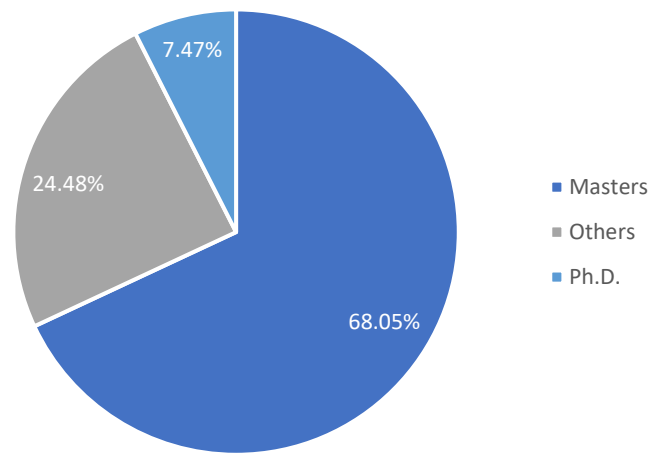
14.0%
12.0%
10.0%
8.0%
6.0%
4.0%
2.0%
0.0%

R&D capabilities demonstrated by its complex and niche product filings in formulations and API segments

Two research facilities with capabilities across synthetic chemistry, nano pharmaceuticals, new drug discovery and cell biology

Over 40 R&D laboratories in two research facilities

Talented Pool of Scientists (Total no: 482)⁽¹⁾



BREAKDOWN OF SCIENTISTS

FINISHED DOSAGE FORMULATIONS (FDF) ⁽²⁾	ACTIVE PHARMACEUTICAL INGREDIENTS (API)
26 commercial products	54 Cumulative DMFs filed
19 Para IV ANDAs in pipeline	44 active DMFs ⁽²⁾

FY numbers have been prepared under Ind AS

(1) As of March 31, 2022

(2) As of March 31, 2022. Does not include integrated DMFs filed with ANDAs

- Completed state-of-the-art greenfield manufacturing facilities for agro technical and formulation products, with a total Capex spend of over INR 150 crores
- Acquired manufacturing assets for production of pheromone-based formulations, with technology transfer from ATGC
- Targeting two categories of products – bioproducts and pesticides. Successfully launched first pheromone-based mating disruption product for management of Pink Bollworm pest in Kharif 2021 for cotton
- Targeting other niche molecules in both product categories mentioned above during the current year

R&D

- Development of niche molecules with emphasis on greener chemistry products
- On field Product testing near Hyderabad
- Development of R&D lab at Natco Research Center near Hyderabad

PRODUCT DEVELOPMENT

- Field testing and wide area demonstrations of newer chemistries pan India
- Village adoption programs across different states for pest management
- Farmer trainings about new technologies

PRODUCT PORTFOLIO

- Agrochemicals
- Bioproducts
- Plant Growth Regulators



Technical Unit, Nellore, AP



Formulation Unit, Nellore, AP

CONSOLIDATED PROFIT & LOSS STATEMENT (₹ IN MILLION)			
S.No.	Particulars	Year ended	
		31 March 2022	31 March 2021
	Income		
1	Revenue from operations	19,448	20,521
2	Other income	990	1,036
3	Total income (1+2)	20,438	21,557
4	Expenses		
	Cost of materials consumed	5,192	3,729
	Purchases of stock-in-trade	585	1,866
	Changes in inventories of finished goods, work-in-progress and stock-in-trade	(168)	(481)
	Employee benefits expense	4,448	4,149
	Finance costs	177	133
	Depreciation and amortisation expense	1,426	1,169
	Other expenses	6,756	5,196
	Total expenses	18,416	15,761
5	Profit before exceptional items and tax (3-4)	2,022	5,796
6	Exceptional items	-	-
7	Profit before tax (5-6)	2,022	5,796
8	Tax expense		
	(i) Current tax	478	1,478
	(ii) Income-tax for earlier years	-	-
	(iii) Deferred tax charge / (credit)	(156)	(106)
	Total tax expense	322	1,372
9	Profit for the period/year (7-8)	1,700	4,424
10	Other comprehensive income (net of tax)		
	A. Items that will not be reclassified subsequently to profit or loss:		
	Remeasurement of defined benefit plans	6	(8)
	Net gains / (losses) from investments in equity instruments designated at Fair value through other comprehensive income (FVTOCI)	442	143
	Income-tax relating to items that will not be reclassified to profit or loss	(44)	(10)
	B. Items that will be reclassified subsequently to profit or loss:		
	Exchange differences on translation of foreign operations	93	(38)
	Total other comprehensive income (net of tax) (A+B)	497	87
11	Total comprehensive income for the period/ year (9+10)	2,197	4,511
12	Profit for the period/year attributable to:		
	Owners of the Company	1,700	4,409
	Non-controlling interests*	-	15
13	Other comprehensive income attributable to:		
	Owners of the Company	497	87
	Non-controlling interests	-	-
14	Total comprehensive income attributable to:		
	Owners of the Company	2,197	4,496
	Non-controlling interests*	-	15
15	Paid-up equity share capital (face value of ₹2 each)	365	365
16	Other equity	42,271	40,851
17	Earnings per share (face value ₹2 each)		
	Basic (in ₹)	9.32	24.20
	Diluted (in ₹)	9.32	24.16

CONSOLIDATED BALANCE SHEET (₹ IN MILLION)		
	As of 31 March 2022	As of 31 March 2021
I Assets		
(1) Non-current assets		
(a) Property, plant and equipment	21,789	20,138
(b) Capital work-in-progress	1,295	2,234
(c) Goodwill	507	-
(d) Intangible assets	822	94
(e) Financial assets		
(i) Investments	1,044	1,519
(ii) Loans	-	14
(iii) Other financial assets	193	187
(f) Other non-current assets	469	285
Total non-current assets	26,119	24,471
(2) Current assets		
(a) Inventories	7,620	7,982
(b) Financial assets		
(i) Investments	2,037	1,518
(ii) Trade receivables	6,206	4,129
(iii) Cash and cash equivalents	1,111	258
(iv) Bank balances other than (iii) above	950	2,577
(v) Loans	104	131
(vi) Other financial assets	3,901	4,270
(c) Other current assets	3,043	2,583
Total current assets	24,972	23,448
Total assets	51,091	47,919
II EQUITY AND LIABILITIES		
(1) Equity		
(a) Equity share capital	365	365
(b) Other equity	42,271	40,851
Equity attributable to owners of the Company	42,636	41,216
(c) Non-controlling interest	-	18
Total equity	42,636	41,234
(2) Liabilities		
(A) Non-current liabilities		
(a) Financial liabilities		
(i) Lease Liabilities	80	9
(ii) Other financial liabilities	13	11
(b) Provisions	957	996
(c) Deferred tax liabilities, net	301	413
Total non-current liabilities	1,351	1,429
(B) Current liabilities		
(a) Financial liabilities		
(i) Borrowings	4,040	2,658
(ii) Lease liabilities	35	9
(iii) Trade payables		
- Dues of micro and small enterprises	132	75
- Dues of creditors other than micro and small enterprises	1,486	1,387
(iv) Other financial liabilities	833	864
(b) Other current liabilities	399	122
(c) Provisions	170	128
(d) Current tax liabilities, net	9	13
Total current liabilities	7,104	5,256
Total liabilities	8,455	6,685
Total equity and liabilities	51,091	47,919

SEGMENTAL BREAKDOWN (₹ IN MILLION)				
Revenue Division	Q4FY22	Q4FY21	FY 22	FY21
A) API Revenue ⁽¹⁾ :-	486	708	2,482	5,120
B) Formulation:-				
B1) Formulation - Exports (incl profit share, license income, export service income & Subsidiaries)	4,652	1,588	11,842	10,771
B2) Formulation - Domestic	763	818	4,771	4,101
Formulations Total Revenue (B1+B2)	5,415	2,406	16,612	14,873
C) Crop Health Sciences	6	13	51	21
D) Other Operating & Non - operating incomes	200	470	1,293	1,543
Consolidated Total Revenue	6,106	3,597	20,438	21,557

CONSOLIDATED FINANCIAL RESULTS (₹ IN MILLION)				
	Q4FY22*	Q4FY21	FY22	FY21
Total Revenues	6,106	3,597	20,438	21,557
EBITDA	(48)	1,046	3,625	7,098
EBITDA Margin (%)	(0.8%)	29.1%	18.5%	32.9%
PAT (after minority interest)	(505)	530	1,700	4,409
PAT Margin (%)	(8.3%)	14.7%	8.7%	20.5%

* EBITDA and PAT dip is due to one-time inventory write-off of ₹ 2,320 million and estimated receivables write-off of ₹ 460 million for FY 2022

